Approved For Release 2006/08/31 : CIA-RDP80M00165A000300130003-5

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13 SEP 1977

MEMORANDUM FOR: Acting Deputy Director for Administration

FROM

: John F. Blake

Acting Director of Central Intelligence

SUBJECT

Discussion of Creativity, Controls, and Ethics in Midcareer Course No. 57 (U)

REFERENCE

: Your memorandum, Same subject, dated 30 August 1977

- (U) Thank you for sharing with me the ideas and recommendations submitted by Midcareer Course No. 57. It is discussions such as these that help us to evaluate present practices and implement better ones. I regret that I'm unable to meet the group in person but I do want to share my views on several issues.
- (U) First, I want to assure the group that the Agency is fully committed to the U.S. Government's policy to protect human rights. We believe that human rights should be a significant factor in our foreign liaison relationships and we have taken steps to ensure that employees are aware of our commitment. A number of guidelines have been sent to our field stations. I call the group's attention particularly to Book Dispatch 11143, dated 31 January 1977; DIRECTOR 058901, dated 30 June 1977; DIRECTOR 034201, dated 12 May 1977 (attached).
- (U) Secondly, we, too, are concerned about the effectiveness of our Fitness Report system. A task force composed of representatives of the four Directorates, Office of DCI, OMS/PSS, OP/Review and a consultant currently is making a study of our system. This task force is conducting in-depth interviews with approximately 45 employees in each Directorate and O/DCI as well as consulting with other Government agencies. I expect their report in November or December.
- (U) Third, concern is expressed that some of the group feel that they have a "moral right" to go to the media if a matter with which they dissent is not resolved to their satisfaction. I believe that there are mechanisms within the Agency and the Executive Branch to adequately handle such dissent.

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- 5. (U) Executive Order 11905 on "United States Foreign Intelligence Activities" establishes an Intelligence Oversight Board composed of three members from outside of Government. This Board must report at least quarterly to the Attorney General and President on its findings. The Executive Order also establishes responsibilities for the General Counsels and Inspectors General in the Intelligence Community; these officers must report to the Board "any occasion on which they were directed not to report any activity to the Oversight Board by their agency or department heads."
- 6. (U) I do not believe that individual employees should decide alone what the policies of the Agency or Intelligence Community should be. When employees disagree with Agency management, I would hope that they would want to take their dissent to a body which has no vested interest in the outcome, but has full access to all relevant facts and has an official responsibility to interest themselves in the matter. The media could surface the problem for its news value but would not have the facts to resolve the problem impartially. The Oversight Board has such capability. It has access to information in all agencies of the Intelligence Community. The members would be able to evaluate the total picture and take a reasoned position, or recommendation to the President. I urge the group to follow these established procedures.
- 7. (U) I am pleased that our middle and senior level training courses are providing the opportunity for employees to discuss fundamental ethical and moral issues that confront all of us in our profession. After there has been sufficient time to allow for a number of these discussions, I will be interested in a review of the results of the courses and an evaluation of the ideas and suggestions.

/s/ John F. Blake

Attachments:

Book Dispatch 11143, dtd 31 Jan 1977 DIRECTOR 058901, dtd 30 June 1977 DIRECTOR 034201, dtd 12 May 1977

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Reference : DIR	831912, 29 March 1976	

which has tied U.S. so performance in observ	Bases are well aware of the protection of human rights ecurity assistance to a giving human rights. of this dispatch is to acquire the state of the	as well as legislation ven country's
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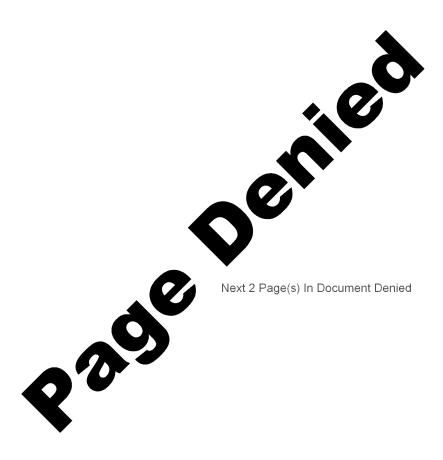
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- I. REFERENCE URGED ADDRESSEES TO SUPPORT HUMAN RIGHTS
 WORLDWIDE BY UTILIZING LIAISON AND OTHER FOREIGN GOVERNMENT CONTACTS. IN THIS EFFORT IT IS SUGGESTED THAT YOU
 DRAW UPON THE FOLLOWING CONCEPTS. WHICH HAVE BEEN
 APPROVED BY THE STATE DEPARTMENT.4
- A. MENTION LEGAL AND INTERNATINAL COMMITMENTS TO HONOR HUMAN RIGHTS. MOST OF THE OFFENDING GOVERNMENTS ARE PARTIES TO SUCH UNITED NATIONS RESOLUTIONS AS THE UNIVERSAL DECLARATION OF HUMAN RIGHTS (APPROVED IN 1948). THE INTERNATIONAL COVENANT ON CIVIL AND POLITICAL RIGHTS (ADOPTED IN 1964). DISCUSS THE GUARANTEES WHICH THESE DOCUMENTS PROVIDE.
- B. REMIND CONTACTS OF THE ESSENTIALLY APOLITICAL NATURE OF THE CONCERN FOR HUMAN RIGHTS. OFFENDING REGIMES

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FAILURE TO HONOR PERTINENT LAWS AND INTERNATIONAL AGREEMENT	Z
MAY CREATE OBSTACLES TO THE ACHIEVEMENT OF THE OFFENDING	
GOVERNMENT'S FOREIGN POLICY OBJECTIVES. THIRD WORLD LEADER	22
MAY BE PARTICULARLY SUSCEPTIBLE TO DAMAGE TO THEIR COUNTRY	Z
SELF-IMAGE WHICH WOULD AMOUNT TO LOSING FACE BEFORE THE	
INTERNATIONAL COMMUNITY.Y	
D. INDICATE THAT ABUSE OF HUMAN RIGHTS WILL	
NEGATIVELY AFFECT THE CHARACTER OF RELATIONS BETWEEN THE U.	S -
AND THE FOREIGN GOVERNMENTS IN ALL AREAS.4	
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BACKGROUND MATERIALS TO SUPPORT ABOVE GUIDELINES VIA	7.
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ARTICLES OR BRIEFING PAPERS WILL BE AVAILABLE THROUGH	
ON REQUEST BY STATIONS OR BASES.Y	em i e
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- B. USIS WIRELESS FILE 4/29
- C. BOOK DISPATCH LLL43, 31 JANUARY 1977 Y
- J. ONE OF THE CLEAREST AND MOST AUTHORITATIVE STATEMENTS ON
 THE HUMAN RIGHTS POLICIES OF THE CARTER ADMINISTRATION WAS
 SECRETARY VANCE'S SPEECH OF 3D MARCH. THE COMPLETE TEXT OF THE
 SPEECH IS CONTAINED IN REFERENCE B AND SHOULD BE READ BY ALL HANDS. Y
- ELEMENT IN THE FOREIGN POLICY OF THE CARTER ADMINISTRATION AND HAS AND WILL CONTINUE TO HAVE A FUNDAMENTAL BEARING ON RELATIONS

 BETWEEN THE U.S. GOVERNMENT AND INDIVIDUAL NATIONS. AS THIS POLICY HAS BEEN IMPLEMENTED BY THE U.S. GOVERNMENT, STATIONS HAVE

 DISSEMINATED INFORMATION REPORTING BOTH FAVORABLE AND UNFAVORABLE REACTIONS TO THIS FACET OF FOREIGN POLICY, WHICH INFORMATION HAS BEEN FOUND HELPFUL TO POLICY MAKERS. PURSUANT TO REFERENCE C.

 STATIONS HAVE ALSO OCCASIONALLY PRODUCED REPORTS ON SIGNIFICANT

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VIOLATIONS OF INTERNATIONALLY RECOGNIZED HUMAN RIGHTS. BOTH TYPES

OF REPORTING ARE ENCOURAGED. Y

3. ONE STATION, SINCE THE FORWARDING OF REFERENCE, WAS ABLE
TO USE ITS GOOD OFFICES TO BRING ABOUT THE RELEASE OF POLITICAL
PRISONERS, AND CIA OFFICERS, OF COURSE, SHOULD NOT LOSE SIGHT
OF THE FACT THAT LONG-RANGE AND FAR-REACHING ADVANTAGES CAN BE
ACHIEVED THROUGH THE REALISTIC IMPLEMENTATION OF A HUMAN RIGHTS
ORIENTED FOREIGN POLICY. IN ANY OFFICIAL OR SOCIAL DISCUSSIONS
ABOUT THE MATTER, NO QUESTION SHOULD BE ALLOWED TO ARISE ABOUT
CIA'S COMMITMENT TO THIS POLICY. EACH STATION KNOWS WHEN AND
HOW IT HAS THE ABILITY TO BRING IMPROVEMENT IN RESPECT FOR HUMAN
RIGHTS WHETHER IT BE MINOR TO MAJOR SCALE, THROUGH FRIENDLY AND
PROFESSIONAL COUNSEL TO LIAISON OR OTHER GOVERNMENT CONTACTS, WHEN
APPROPRIATE, OR THROUGH THE EXERTION OF STATION INFLUENCE AT THE
RIGHT TIME AT THE RIGHT PLACE. GENERAL PARTICIPATION IN AN
OVERALL MISSION EFFORT MAY BE THE ONLY ALTERNATIVE FOR SOME, AND
IN OTHER COUNTRIES NO ACTION MAY BE NEEDED; HOWEVER, SUPPORT OF

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